

Michael N. Christakis, Ph.D.

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EDUCATION

Ph.D.	University at Albany, SUNY, Albany, NY Public Administration and Policy	2005
M.A.	University at Albany, SUNY, Albany, NY Public Affairs and Policy	2001
B.A.	Alfred University, Alfred, NY History and Political Science (with Honors)	1999

PROFESSIONAL EXPERIENCE

Vice President for Student Affairs

May 2015 - Present

University at Albany, SUNY, Albany, NY

The University at Albany is a public, coeducational research University with an enrollment of 12,000 undergraduate and 8,000 graduate students.

Serving as the University's chief student affairs officer and reporting directly to the President, the Vice President for Student Affairs provides leadership and vision in administering a comprehensive range of programs and services related to campus programming and planning; assists in creating a campus culture that promotes the academic achievement and personal development of all students (undergraduate, graduate and professional); assists with crisis response and institutional initiatives; advocates on behalf of students; and fosters collaborative relationships among students, faculty, and staff.

Provide leadership and supervision for the planning, organizing, and coordinating of the student affairs units while achieving institutional goals and objectives. Establish and implement short and long-range organizational goals, objectives, strategic plans, policies, and operating procedures; monitor and evaluate programmatic and operational effectiveness, and effect changes required for improvement.

Develop, implement, and coordinate campus and community based programs that meet the varying needs of a diverse student population. Promote a welcoming and accessible vibrant campus culture that includes 8,000 resident students, 30 fraternities & sororities, 200+ clubs & organizations. Work directly with students and student groups to provide support, advocacy, and resources. Provide oversight of student conduct.

Design, implement, and maintain an organizational structure and staffing to effectively accomplish the organization's goals and objectives; oversees recruitment, training, supervision, professional development, and evaluation of division staff.

Maintain a visible profile both on campus and with external constituencies and engages with the faculty, student, alumni, and staff communities. Anticipate and stay abreast of emerging issues, promote strong professional development for the region and staff, and remain professionally active in research, scholarship, and the student development profession.

Oversee development and submission of internal and external reports, assessment and evaluation of programs, and initiates improvements. Ensure that the operations of the units fulfill the academic mission of the University.

Develop and manages the divisions' resources, budgets, and student fees. Ensure compliance with federal/state regulations and university policies.

Assist with campus-wide crisis/emergency response and provides support to students and families in emergency situations.

The Division of Student Affairs consists of the following units: Campus Center, Campus Recreation, Career and Professional Development, Community Standards, Counseling and Psychological Services, the Disability Resource Center, Intercultural Student Engagement, New Student Programs, Residential Life, Student Affairs Communications and Marketing, Student Affairs Technology, Student Learning and Assessment, Student Health Services, and Student Involvement (including campus programming, student government, fraternity and sorority affairs and community engagement).

These departments employ approximately 150 full-time professional staff and nearly 600 student employees.

**Interim Vice President for Student Affairs
University at Albany, SUNY, Albany, NY**

January – April 2015

**Associate Vice President for Student Affairs
University at Albany, SUNY, Albany, NY**

August – December 2014

Reporting to the Vice President for Student Affairs and serving as a senior administrator in the Division of Student Affairs and as a member of the vice president's leadership team.

Responsible for the supervision of strategies, programs, policies, and evaluation related to student life and provide leadership for the planning, implementation, and evaluation of the strategic initiatives of the university related to student development.

Provide leadership and vision for the Division, and responsibility for the planning, policy development, implementation and assessment of all of the university's student affairs programs and services consistent with the university's mission and goals.

Serve as the senior administrative officer for the division in the absence of the Vice President and partners with senior leadership to establish division-wide priorities.

Provide direct oversight, management and supervision for 3 full-time professionals, secondary supervision for 20+ full-time professionals in the following areas: crisis management, communications, student programs, including student government, 200+ student clubs and organizations, student programming and budget management, fraternity and sorority affairs, student leadership development, community service and civic engagement, student union facilities and programs, and a comprehensive campus recreation program.

Provide oversight on matters of planning, program development and communications in the areas of Career Services, Community Standards, the University Counseling Center, the Disability Resource Center, the University Health Center, Intercultural Student Engagement, New Student Programs, Residential Life and the University Police Department.

**Assistant Vice President for Student Affairs
University at Albany, SUNY, Albany, NY**

June 2010 – July 2014

Reported to the Vice President for Student Affairs, charged with leading assessment, planning, risk management, communications and professional development activities for the Division.

Interacted with members of the University's Executive Committee (Vice President's) on behalf of the Vice President in her absence or as requested.

Supervised 3 director-level, full-time professionals in the areas of Campus Center Management, Campus Recreation and Student Involvement (including Fraternity and Sorority Affairs, Civic Engagement and Volunteerism, Student Government and the Campus Programming Board) as well as 1 part-time staff member in the area of Assessment and Planning. Overall responsibility for a staff of 20 full-time professionals and 200+ student staff.

Strong dotted-line relationship with an additional 10 director-level, full-time professionals on matters of planning, program development and communications in the areas of Career Services, Conflict Resolution and Civic Responsibility, the University Counseling Center, the Disability Resource Center, the University Health Center, Intercultural Student Engagement, New Student Programs, Personal Safety and Off-Campus Affairs, Residential Life and the University Police Department.

Responsible for the on-going professional development for 150 full-time professionals throughout the Division.

Contributed to budget development and management for the Division's \$16M budget, including personnel and operations.

Selected Achievements:

- Led and facilitated the introduction and implementation of the University's "hard waiver" health insurance program for 12,000 undergraduate students.
- Served as the University's "incident commander" during and immediately following the University's response to H1N1, Hurricanes Irene and Sandy and facilitated the creation of "UAlbany Alert," the University's comprehensive emergency communications platform.
- Developed and implemented a comprehensive Student Affairs assessment program for the Division of Student Affairs which has been recognized as a "best practice" in assessment administration by the University's regional accrediting body (Middle States Commission on Higher Education).
- Managed the Division's Strategic Planning Steering Committee developing a comprehensive, five-year strategic plan for the Division and its 14 units and created the on-going semi-annual "report card" on the plan's progress.
- Created a professional development series – "Student Affairs Insights" – which features presentations and discussions by professionals on topics consistent with best practices in student affairs including NASPA President Kevin Kruger and Drexel University President Dr. Walter Kimbrough, among others.
- Initiated the Division's "continuous improvement inventory" which features areas for improvement across units and identifies efforts made toward improving programs, services and activities provided to students and their families.

University Service:

Member (*Presidential Appointment*), Honorary Degree Advisory Committee, President's Office (Summer '13 – Summer '14)

Member (*Presidential Appointment*), University Strategic Planning Working Group – Undergraduate Student Experience (Fall '11 – Spring '13)

Member (*Presidential Appointment*), NCAA Accreditation Self Study Committee, Athletics Department ('10 – '11)

Search Committees:

Member (*Presidential Appointment*), Vice President for Finance and Administration Search Committee, President's Office (Spring '13 – Spring '14)

Chair, University Auxiliary Services (UAS) Executive Director Search Committee, Division of Finance and Budget (Fall '11)

Chair, Director of News and Communications Search Committee, Division of Communications and Marketing (Spring '11)

Public Service Professor, Rockefeller College of Public Affairs and Policy **2013 - present**

University at Albany, SUNY, Albany, NY

Designated academic rank, by the vote of the faculty, awarded to individuals who have demonstrated achievement in teaching and in individual career attainment.

Teach undergraduate courses in Public Administration and Policy and masters-level graduate courses in Public Administration: "Introduction to Public Policy," "Bureaucratic Politics," "Senior Seminar in Public Policy" and "Foundations of Public Administration."

Report to the Associate Dean and Department Chair.

Instructor, Educational Administration and Policy Studies **2012 - present**

University at Albany, SUNY, Albany, NY

Teach graduate courses in Educational Administration and Policy Studies: "Administration of Institutions of Higher Education" and "College Student Affairs."

Report to the Department Chair.

Assistant to the Vice President for Student Affairs **November 2007 - May 2010**

University at Albany, SUNY, Albany, NY

Reported to the Vice President for Student Affairs, responsible for supporting assessment, planning and risk management activities for the Division.

Strong dotted line supervisory relationships with 13 full-time professionals tasked with administering comprehensive assessment programs in their respective units.

Represented the Division on the University's Survey Advisory Committee, Provost's Advisory Committee on Assessment, the Middle States Self-Study Committee, and the University Senate's Council on Academic Assessment.

Conducted systematic research and assessment of programs and services at the Division level.

Served as a member of the university's Emergency Response Team and administered the SUNY NY Alert emergency notification system.

Selected Achievements:

- Developed and published the Division's first "Briefing Book" featuring the work of the Division's 13 units, highlighting outstanding achievements by units and their staff, and outlining strategic priorities for the upcoming academic year. The Briefing Book is distributed widely across the Division as well as Academic Affairs and has been replicated nationally.
- Developed the "Collegiate Pandemic Planning Index" (CPPI) to provide guidance to the University's senior leadership in responding to the H1N1 pandemic.

- Instituted a campus-based NASPA Undergraduate Fellows program (NUFP), which has enrolled nearly 40 undergraduate students interested in careers in Student Affairs since its inception in 2007.
- Introduced the SUCCESS Grants program to fund “unique and creative” programs and initiatives annually in Student Affairs consistent with the Vice President’s priorities. Awarded nearly \$100,000 to new and innovative programs since 2009.
- Developed Success Stories, a semester publication highlighting the outstanding efforts of the division— programs, services and activities – distributed electronically to the campus community.

University Service:

Member (*Presidential Appointment*), Middle States Commission of Higher Education, University at Albany Self Study Committee (’08 – ’10)

Chair (*Provost Appointment*), Career Leadership & University Excellence (CLUE) Quality of Life Working Group, Office of the Provost and Vice President for Academic Affairs (’09 – ’10)

Member, Pedestrian and Traffic Improvement Plan, Request for Qualifications Review Committee, Division of Finance and Business (Fall ’08)

Member, Feasibility Study and Options Analysis for New Student Housing, Division of Finance and Business (Fall 2007)

Member, Council on Academic Assessment, University Senate, University at Albany (’07 – ’09)

Search Committees:

Chair, Assistant Director of Residential Life for Technology Search Committee, Department of Residential Life (Spring ’08)

Chair, Assistant Director of Residential Life for Assignments Search Committee, Department of Residential Life (Fall ’07)

Instructor, Public Administration and Policy **2006 - 2013**
University at Albany, SUNY, Albany, NY

Teach undergraduate courses in Public Administration and Policy and masters-level graduate courses in Public Administration: “Introduction to Public Policy,” “Bureaucratic Politics,” “Senior Seminar in Public Policy” and “Foundations of Public Administration.”

Report to the Associate Dean and Department Chair.

Assistant Director of Residential Life, University Apartments **2002 - 2007**
University at Albany, SUNY, Albany, NY

Responsible for the overall management of the University’s apartment complexes housing approximately 1,600 students, including the development of programmatic, administrative, and staff-related activities required to ensure the health, safety and quality of life for resident students.

Supervised 3 full-time Apartment Coordinators, 4 part-time staff, 13 Housing Managers (paraprofessional staff) and a full-time secretary and offer secondary supervision for 20+ maintenance personnel. Managed an operating budget of \$340,000 and a program budget of \$40,000.

Adjudicated student conduct cases concerning violations of the University's Community Rights and Responsibilities and managed summer conference housing for various programs and institutes hosted by the University including parent programs, academic institutes, and Special Olympics, as well as coordinated housing for the New York Giants' summer training camp.

Selected Achievements:

- Opened the University at Albany's newest housing facility (Empire Commons) housing 1,200 students, overseeing the development of policies, regulations, procedures and a variety of programmatic functions.
- Coordinated Departmental efforts to revise the mission, goals and objectives of Residential Life at the University.
- Successfully administered assessment of the Department of Residential Life based on CAS criteria and authored a supporting report outlining key findings in anticipation of Division-wide strategic planning.

University Service:

Chair, Assessment & Learning Outcomes Committee, Department of Residential Life, University at Albany ('06 – '07)

Chair, Residential Life Self-Study Committee, Department of Residential Life, University at Albany ('04 – '05)

Chair, Community Service Leadership Award Selection Committee, University at Albany President's Award for Undergraduate Leadership ('04)

Member, Compact Planning Committee, Department of Residential Life/Division for Student Affairs, University at Albany ('05)

Member, Spirit Committee, Division for Student Affairs, University at Albany ('04 – '06)

Member, Outstanding Senior Award Selection Committee, University at Albany President's Award for Undergraduate Leadership ('04 – Present)

Member, Athletics Subcommittee, University Senate, University at Albany, University Life Council ('04 – '07)

Member, Chancellor's Award for Student Excellence Selection Committee, State University of New York ('03 – '05)

Member, University Life Council, University Senate, University at Albany ('03 – '07)

Member, New Apartment Housing Design Committee, University at Albany Foundation Student Housing Corporation ('02 – '03)

Search Committees:

Chair, Residence Hall Director Search Committee, Department of Residential Life, University at Albany ('05)

Chair, Graduate Assistant Search Committee, Department of Residential Life, University at Albany ('02, '04)

Member, Assistant Director of Conflict Resolution and Civic Responsibility Search Committee, Office of Conflict Resolution and Civic Responsibility (Spring '07); Campus

Center Building and Events Manager Search Committee, Department of Student Life (Fall '06)

Coordinator, First Year Experience/Residence Hall Director 2001 - 2002

University at Albany, SUNY, Albany, NY

Responsible for the ongoing development, implementation and evaluation of First Year and New Student programs in first-year residence halls ensuring the flow of information from the various Academic and Student Affairs units on campus to first-year resident students concerning transitional issues and programs.

Provided on-going training to staff concerning Orientation and First Year Programs.

Selected Achievements:

- Coordinated, with Academic Support Services, the University's Academic Fair with academic units from across campus targeting freshman and sophomore students.
- Introduced programs targeting first-year students including "Dining with the Dean" and "Academic Advising Over Lunch."
- Administered programs which encouraged sound study habits while recognizing academic excellence including "Study Bucks" and "The Great Grade Bowl."

Program Coordinator, Orientation

2000 - 2002

University at Albany, SUNY, Albany, NY

Coordinated the day-to-day operation of a comprehensive orientation program including oversight of facilities and personnel necessary to ensure a comfortable environment for incoming students, their parents, faculty and staff during 16, two-day, overnight orientation sessions.

Designed and implemented an intensive three week training session for 12 Orientation Leaders and assisted the Director of Orientation in the ongoing development, implementation, and evaluation of Orientation programs for 3,000+ new students.

Residence Hall Director

1999 - 2001

University at Albany, SUNY, Albany, NY

Administered the day-to-day operation and supervision of a residence hall housing between 150 and 450 students in the University's "living-learning" program.

Responsible for the professional development of twenty Resident Assistants and oversaw the planning and implementation of educational, social and diversity programs for resident students.

Served as an emergency on-call professional for over 1,300 students.

PROFESSIONAL ORGANIZATIONS/CIVIC ENGAGEMENT

Alfred University Alumni Council

2004 - 2012

The Alfred University Alumni Council is the governing body of the Alfred University Alumni Association, representing 40,000 living alumni.

President

2006 - 2012

Secretary

2004 - 2006

Alfred University Board of Trustees 2012 - 2015

The Alfred University Board of Trustees has governing oversight of Alfred University, a comprehensive, small, private, coeducational institution enrolling 1,800 undergraduates and 200 graduate students.

Member, Academic Affairs Committee	2012 - 2015
Member, Finance Committee	2012 - 2015
Member, Student Affairs Committee	2012 - 2015

American Society of Public Administration 2004 - 2010

The American Society for Public Administration is the largest and most prominent professional association for public administration. It is dedicated to advancing the art, science, teaching and practice of public and non-profit administration.

Empire State Capital Area Chapter	
President	2006 - 2010
President Elect	2005-2006
Member, Chapter Council	2004 - 2010

National Association of Student Personnel Administrators (NASPA) 2006 - present

NASPA is the leading association for the advancement, health, and sustainability of the student affairs profession. Founded in 1919, NASPA comprises more than 13,000 members in all 50 states, 29 countries, and 8 U.S. Territories.

Regional Advisory Board

Mid-Managers Institute, Co-Chair	2014 - present
NASPA Undergraduate Fellows, Coordinator	2012 - 2015
Corporate Relations, Coordinator	2008 - 2012
Conference Committee, Chair	2006 - 2008

NASPA Undergraduate Fellows National Board

Member	2012 - 2015
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NASPA Assessment, Evaluation and Research**Knowledge Community**

National Co-Chair	2015 - present
At-Large Member, Leadership Team	2013 - 2015

CSPA-NYS Journal of Student Affairs 2011 - present**Editorial Board**

A peer-reviewed, on-line professional journal co-sponsored by the College Student Personnel Association (CSPA) of New York State and Canisius College. Reviewers are members of the faculty, senior administrators, and professionals with specific research expertise from across New York State. The Journal publishes two issues annually.

Member	2011 - present
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Omicron Delta Kappa, National Leadership Honor Society 1999 - present

Omicron Delta Kappa (ODK) is the nation's premier leadership honor society, initiating 8,000 collegiate members annually (including students, faculty and staff), and boasting membership of 300,000 members nation-wide with an operating budget of \$1.2 million annually.

As National President, supervise (on behalf of the Board of Directors) the Executive Director and provide secondary supervisory support for a staff of 7 full-time professionals during management transition at National Headquarters in Lexington, VA.

National President	2012 - present
National Vice President for Standards	2002 - 2012
National Student Vice President	2000 - 2002
Regional Director	1999 - 2000

Omicron Delta Kappa Foundation **2006 - present**

The Omicron Delta Kappa Foundation is the philanthropic arm of the ODK Society supporting scholarships, programmatic initiatives and member services for ODK's 200,000 members nation-wide. The ODK Foundation raises \$300,000 annually.

Trustee	2006 - present
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State Academy for Public Administration **2010 - present**

Board of Directors

Since its inception in 1974, the State Academy for Public Administration has provided a unique forum for engaging the skills and talents of senior government professionals in support of the public service in New York State.

Vice Chair	2012 - present
Chair, Public Service Excellence Awards	2011 - 2012

SUNY Council on Assessment **2010 - present**

The SUNY Council on Assessment works to enhance the assessment of institutional effectiveness and student learning by building, leading, and supporting a SUNY-wide assessment community that fosters collaboration, reduces duplication of effort and provides guidance and resources to campuses. The SUNY Council on Assessment will propose annual plans for its activities to SUNY's Executive Vice Chancellor and Provost.

Co-Chair	2011 - present
Chair, Assessment Institute Planning	2010 - 2011

University Auxiliary Services at Albany **2010 - present**

Board of Directors

University Auxiliary Services (UAS) is the University at Albany's auxiliary oversight corporation responsible for dining, banking and laundry services, the University bookstore, and all third-party contracts on behalf of the University. Annual operating budget of \$8M, including personnel and operations.

As President of the Corporation, supervise (on behalf of the Board of Directors) the Executive Director. Overall responsibility for a staff of 12 full-time and 2 part-time professionals.

President	2012 - present
Chair, Services Committee	2011 - 2012
Chair, Bookstore Committee	2010 - 2011
Member, Dining Services Committee	2010 - 2011

PRESENTATIONS

Assessment

Christakis, M. N. Research Paper Session: "Developing a Culture of Assessment in Student Affairs: Components, Actions and Processes." 2013 National Association of Student Personnel Administrators (NASPA) Annual Conference: Orlando. Florida. March 16 – 20, 2013.

Christakis, M. N., Rice, A., Bushey, S. and Stryker, J. "Collaborative Relationships Between IR and Student Affairs." Association for Institutional Research (AIR) Annual Forum: New Orleans, LA. June 4 – 6, 2012.

- Christakis, M. N. and Rice, A. "Assessment and Planning Made Easy: UAlbany's Use of Campus Labs." Association for Institutional Research (AIR) Annual Forum: New Orleans, LA. June 4 – 6, 2012.
- Christakis, M. N., Lauricella, N., Malatesta, P., Rogers, C. "Using Data to Influence Change in Student Affairs" (Half-Day, Pre-Conference Session). 2012 National Association of Student Personnel Administrators (NASPA) Annual Conference: Phoenix. Arizona. March 10 – 14, 2012.
- Christakis, M. N. "Developing a Culture of Assessment in Student Affairs." (Contributed Paper) 39th Annual Northeast Association for Institutional Research (NEAIR) Conference: Boston, Massachusetts. December 3 – 6, 2011.
- Christakis, M. N. "Assessment & Planning Made Easy: UAlbany's Use of Campus Labs." 39th Annual Northeast Association for Institutional Research (NEAIR) Conference: Boston, Massachusetts. December 3 – 6, 2011.
- Christakis, M. N. and Abshire, D. "Assessing with Purpose' by Developing a Culture of Assessment." 2011 National Association of Student Personnel Administrators (NASPA) Annual Conference: Philadelphia, Pennsylvania. March 12 – 16, 2011.
- Christakis, M. N. and Bloom, J. "Collaboration Between Student Affairs and Institutional Research: A Model for Successful Assessment of Students' Collegiate Experience," (Contributed Paper). 38th Annual Northeast Association for Institutional Research (NEAIR) Conference: Saratoga Springs, New York. November 14 – 16, 2010.
- Christakis, M. N. "A Culture of Assessment: Infrastructure, Education, and Outreach." 2010 Assessment Institute in Indianapolis: Indiana University-Purdue University, Indianapolis, Indiana. October 24 – October 26, 2010.
- Christakis, M. N. "Developing a Culture of Assessment in Student Affairs." StudentVoice Professional Development Curriculum Webinar (Invited Facilitator): Buffalo, New York. September 28, 2010.
- Christakis, M. N. and VanDerLinden, K. "Program Assessment with 'StudentVoice.'" Discussant. Association for Institutional Research and Planning Officers: Albany, New York. June 16 – 18, 2010.
- Christakis, M. N. and Abshire, D. "'Turning the Corner'...Developing a Culture of Assessment in Student Affairs." 2010 National Association of Student Personnel Administrators (NASPA) Assessment and Retention Conference: Baltimore, Maryland. June 10 – 12, 2010.

Student Learning Outcomes

- Christakis, M. N., Bouchard, C. and Brown, W. "The Student Learning Project: Findings and Next Steps." 2013 National Association of Student Personnel Administrators (NASPA) Annual Conference: Orlando. Florida. March 16 – 20, 2013.
- Christakis, M. N., Lauricella, N. and Brown, W. "Direct Measures of Student Learning: A How-To Guide" (Sponsored Pre-Conference Session). 2013 National Association of Student Personnel Administrators (NASPA) Annual Conference: Orlando. Florida. March 16 – 20, 2013.

Christakis, M. N. "Mission Possible: Providing Direct Evidence of Student Learning in Student Affairs" (Featured Speaker). 2012 Ohio Student Affairs Assessment Conference: The Ohio State University, Columbus, OH. July 20, 2012.

Christakis, M. N., Satterhite, R. and Grabau, A. "Answering the Call for Learning Outcomes." (Innovation Webinar Series, Summer 2012). Campus Labs Webinar: June 29, 2012.

Christakis, M. N. and Brown, W. "The Student Learning Project: Evidence of Co-Curricular Student Learning." 2012 National Association of Student Personnel Administrators (NASPA) Region II Conference: Buffalo, NY. June 10 – 12, 2012.

Christakis, M. N. "The Student Learning Project: Evidence of Co-Curricular Student Learning." (Recorded Session) 2012 National Association of Student Personnel Administrators (NASPA) Annual Conference: Phoenix, Arizona. March 10 – 14, 2012.

First Year Experience

Christakis, M. N., Cohen, A., Rivera, M. "FYE Courses Matter for Many: Findings and Best Practice Sharing." 2012 National Association of Student Personnel Administrators (NASPA) Annual Conference: Phoenix, Arizona. March 10 – 14, 2012.

Multicultural Issues

Christakis, M. N. "Color of Politics." Moderator. Sponsored by the Sisters of Omega Phi Beta Sorority, Inc.: Albany, New York. February 3, 2009.

Christakis, M. N. "Multicultural Men's Forum: Raising Men to Higher Standards." Panelist. Sponsored by the Department of Residential Life: Albany, New York. October 29, 2008.

Career Development

Christakis, M. N. "Want My Number? Networking in the New Millennium." Department of Residential Life Professional Development Series: Albany, New York. November 15, 2007.

Christakis, M. N. and Estrada Torress, O. "Survival of the Fittest: How to Navigate and 'Broker' the Political Atmosphere in Student Affairs." NASPA Region II New Professional and Graduate Students Conference at Montclair State University, New Jersey, February 3, 2006.

Christakis, M. N. "On Ethics in Leadership." Keynote Speaker (Invited), Elmira College 2nd Annual Leadership Forum, March 6, 2004. Elmira, New York.

Politics of Higher Education

Christakis, M. N. "Gubernatorial Authority and Influence on Public Higher Education." 32nd Annual Conference of the Association for the Study of Higher Education (ASHE): Louisville, Kentucky. November 8 – 10, 2007.

Christakis, M. N. "Gubernatorial Authority and Influence on Public Higher Education in the United States." 4th International Congress on the Challenges and Expectations of Higher Education, June 8 - 10, 2005. Tampico, Tamaulipas (México).

Residential Life/Housing

Christakis, M. N. "A Roadmap for Assessment in a Residence Life Program." 2007 NASPA Region II Conference: Albany, New York. June 10 – 12, 2007.

Christakis, M. N. "Developing Residence Life Program Outcomes: A Practitioner's Guide." State University of New York Residence Life and Housing Administrators (SUNYRLHA) Winter/Spring Meeting: Albany, New York. April 26, 2007.

Christakis, M. N. "New Student Housing; New and Exciting Opportunities." Presented at the State University of New York Residence Hall Development Symposium: Facilities, Finance and Planning, May 7 – 8, 2003. Saratoga Springs, New York.

Risk Management

Christakis, M. N. "Risk Management Control Center," presented to the New York State Internal Controls Association, August 30, 2000. Albany, New York.

PUBLICATIONS

Christakis, M. N. (2009). "Gubernatorial Authority and Influence on Public Higher Education." *The Review of Higher Education*, Volume 33, Number 1, pp. 95-117.

Christakis, M. N. (2002). "All Politics is Local, And So Is Accountability." Book Review in *The Rockefeller College Review*, Volume 1, Issue 2.

AWARDS & HONORS

Excellence in Teaching Award, University at Albany Student Association (Undergraduate Student Government), May 2014.

Assessment Innovation Award, National Association of Student Personnel Administrators (NASPA), Assessment, Evaluation and Research Knowledge Community, June 2013.

Excellence in Teaching Award, Rockefeller College of Public Affairs, University at Albany, May 2010.

Professional Staff Member of the Semester, Department of Residential Life, University at Albany, December 2005.